

Balance Sheet

As of March 31,2026

(Unit : Thousands of Yen)

Assets		Liabilities	
Current assets	6,293,280	Current liabilities	6,044,906
Cash and deposits	1,357,780	Short-term loans payable	846,000
Securities	4,483,405	Current portion of long-term loans payable	997,118
Other	452,093	Accounts payable - other	620,808
		Advances received	2,988,231
Non-current assets	61,693,155	Deposits received	421,753
Property, plant and equipment	45,928,750	Reserve for bonuses	170,993
Buildings	20,662,185		
Structures	1,553,393	Non-current liabilities	15,099,057
Tools, furniture and fixtures	1,510,144	Long-term loans payable	13,562,164
Books	1,406,271	Provision for retirement benefits	1,536,893
Vehicles	47,313		
Land	20,739,053	Total liabilities	21,143,963
Construction in progress	10,388		
		Net assets	46,842,471
Intangible assets	17,245		
Software	12,291		
Other	4,953		
Investments and other assets	15,747,158		
Shares of subsidiaries and associates	1,381,177		
Investments in capital	13,726		
Investment securities	10,523,173		
Long-term loans receivable	2,510		
Long-term loans receivable from subsidiaries and associates	3,800,300		
Other	26,271		
Total assets	67,986,435	Total liabilities and net assets	46,842,471
			67,986,435